

AMERICAN RED CROSS 2024 ANNUAL REPORT

Bringing Communities Hope

A Tribute to Trailblazing Leadership: Gail McGovern and Bonnie McElveen-Hunter







Left, top: Gail McGovern and Bonnie McElveen-Hunter at the 2023 Tiffany Circle Summit, Above, top: Gail McGovern embraces a U.S. military service member during her visit to Poland. Above, bottom: Gail McGovern visits with a Red Cross blood donor. Far left: Gail McGovern and former Red Cross chairman, Bonnie McElveen-Hunter, participate in Red Cross CPR training. Left: Gail McGovern and current Red Cross president and CEO, Cliff Holtz, meet with Red Cross employees and volunteers and speak about operations in Hawaii during the Hawaii wildfire response.

At the close of Fiscal Year 2024, Gail McGovern, the longest-serving president and CEO since Clara Barton, and Bonnie McElveen-Hunter, the first female chairman of the Board of Governors, retired from their roles at the American Red Cross after many years of remarkable service. Together, their strong and steady leadership ensured that the Red Cross was prepared to deliver its humanitarian mission for generations to come.

Gail's journey with the Red Cross began in 2008, a time when the organization faced significant challenges. With a blend of business acumen and heartfelt care, she eliminated a \$209 million operating deficit within her first two years. This financial turnaround was just the beginning of her transformative influence on a 143-yearold institution. Gail oversaw the modernization of the Red Cross, integrating cutting-edge technology to enhance disaster response and blood services. She also led the organization through some of the most severe domestic and international disasters. Her strategic vision and compassionate approach stabilized the organization and expanded its reach, making lifesaving services more accessible to all those in need.

Just as Gail's service strengthened the Red Cross mission, Bonnie McElveen-Hunter, who became chairman in 2004, made her own lasting mark on the organization. Bonnie's leadership was instrumental in initiating the first comprehensive review of the governance of the Red Cross in over 60 years. This bold move resulted in significant reforms that strengthened the organization's structure and operations. Notably, Bonnie's passion for philanthropy led her to co-found The Tiffany Circle Society of Women Leaders in 2007 — a program that encouraged and celebrated women in philanthropy, growing to over 1,200 members who have collectively invested more than \$230 million in the Red Cross mission.

Beyond their professional accomplishments, both Gail and Bonnie exemplified what it means to lead with heart. Gail's deep sense of compassion and dedication improved employee and volunteer engagement, and increasing pride for the mission. Bonnie's humanitarian spirit and selfless giving re-energized the international mission of the Red Cross, fostering stronger relationships with the International Federation of Red Cross and Red Crescent Societies.

Together, their trailblazing leadership has reinforced the commitment of the Red Cross to alleviate human suffering, ensuring that the organization remains a beacon of help and hope in the darkest of moments.

Upon retirement, Gail has now stepped into the role of chairman of the Red Cross Board of Governors, leading the Board in its governance, providing oversight of Red Cross operations, and continuing her partnership with the new Red Cross president and CEO Cliff Holtz.

Below, left: Bonnie McElveen-Hunter greets members of the Malagasy Red Cross during her visit to Madagascar in 2007 as part of the measles vaccination and malaria mosquito net distribution. Below, right: Bonnie speaks at the Red Cross Chairman's Council Induction event in 2022.



A Message from the Chairman

After more than 16 years as president and CEO of the American Red Cross, I had the tremendous privilege of assuming the role of chairman of our Board of Governors on July 1, 2024. It has been the honor of a lifetime to lead our noble humanitarian organization, and I am profoundly grateful to continue to serve the Red Cross while supporting our Board's oversight and governance duties.

This past year served as a vital reminder that the Red Cross fills an essential need in communities down the street, across the country and around the world. While the frequency and intensity of severe weather events continued to increase in 2024, our remarkable humanitarian community once again stepped up to deliver services in the face of disasters of all sizes. From home fires that displaced a single family, to floods and tornadoes that affected entire communities, to wildfires and hurricanes that impacted tens of thousands of people, the Red Cross was there to provide safe shelter, food and water, and the resources needed to begin the recovery process. Thank you to everyone who made it possible for us to be there for individuals and families facing dire need. You truly embody the spirit of the Red Cross.

Internationally, the American Red Cross helped respond to a number of disasters and emergencies last year, including catastrophic flooding in Libya, Tropical Cyclone Lola in Vanuatu, a devastating drought in Zambia, and the humanitarian crises caused by ongoing conflicts in Ukraine and the Middle East. We also remained active with disaster preparedness and disease prevention initiatives, including helping to lead critical measles and rubella vaccination campaigns in communities around the world. In our last fiscal year, over 2 million households globally were visited to encourage these essential vaccinations. Beyond our disaster work at home and abroad, this past year the Red Cross continued to make a critical difference in delivering all the other facets of our lifesaving mission. Our humanitarian organization trained millions of people in water safety, first aid, CPR and AED skills, and once again provided about 40% of our nation's blood supply for hospital patients in



need. We also delivered emergency communications and services to military members, veterans, and their families, and continued our essential work to support military veteran caregivers.

I could not be prouder of how our Red Cross family answers the call — time after time — to help people when they are at their most vulnerable. As we look to the future, I am certain the Red Cross will continue to carry forward our lifesaving mission under the steady leadership and guidance of our new president and CEO, Cliff Holtz. On behalf of those we serve, thank you for your meaningful support.

Shil Mc yousen

Gail J. McGovern Chairman

A Message from the President & CEO

Since July 1, 2024, I have had the privilege of following in Gail McGovern's footsteps as president and CEO of the American Red Cross. I am both humbled and honored to carry forward Gail's legacy of service, and I am committed to ensuring the Red Cross always stands ready to deliver help and hope to people during their darkest hours.

As I reflect on Fiscal Year 2024, I am filled with deep admiration for the dedicated volunteers, donors and community partners who helped to carry out our mission. Throughout the past year, the Red Cross responded to more than 56,000 disasters, delivered lifesaving blood products to hospital patients in need, trained millions of Americans in critical health and safety skills, supported military families and veterans with emergency services, and assisted the international community through disease prevention and humanitarian relief efforts.

Here at home, the Red Cross provided essential relief and recovery support to people impacted by devasting disaster events, including the horrific wildfires in Hawaii; Hurricane Idalia; numerous tornadoes, storms and floods in the Midwest and the South; and wildfires out West, among many others. As extreme weather continues to worsen, the Red Cross is committed to strengthening disaster preparedness and resilience through initiatives like our Community Adaptation Program—in which we work with hyperlocal partners in communities facing chronic disaster risk and socioeconomic challenges.

In addition to our disaster efforts, the Red Cross continued to make a meaningful difference this past year through the other aspects of our mission. As part of our Home Fire Campaign, we educated households on home fire safety and installed free smoke alarms. We also worked to remove barriers to blood donation, strengthened our water safety efforts in communities where the drowning rate is above the national average, and deployed 60 mobile staff members to support U.S. military service members at nearly 400 military installations



and deployment sites worldwide. Internationally, we continue to partner with Red Cross and Red Crescent societies around the globe to build safer, healthier and more resilient communities. I am pleased to share that we delivered all these mission services while also achieving a 19% decrease in our carbon emissions.

Please know that none of the lifesaving work we accomplished in FY24 would be possible without the generosity of our passionate supporters, like you. Thank you for your remarkable commitment to the Red Cross and those we serve.

Cliffon A. Holy

Cliff Holtz *President & CEO*

Delivering Relief, Comfort and Care

Responding to Back-to-Back Disasters

In August 2023, while hundreds of American Red Cross employees and volunteers were providing lifesaving services to the people of Hawaii, hundreds more were staging supplies and setting up shelters as communities in the Big Bend area of Florida braced for the landfall of Hurricane Idalia.

More than a year after Hurricane Idalia, the Red Cross continues to support individuals facing the most challenging circumstances in the community and coordinate with partners to address recovery gaps and strengthen community resilience. In addition to providing financial bridge assistance to affected individuals and families, the Red Cross has provided community recovery grants to support home repair, mental and behavioral health, and legal aid.

Right: A Red Cross emergency response vehicle drives through the devastated community of Horseshoe Beach, Florida to deliver food and supplies in hard-hit neighborhoods after Hurricane Idalia.



DISASTER RESPONSE HIGHLIGHTS July 2023–June 2024

4.6M

meals and snacks were provided with the support of local partners.

MORE THAN 52,200 households received over 307,400 relief items.

OVER 22,300 households were supported with financial assistance and recovery aid.

1.5M

overnight shelter and hotel stays were provided.



Rebuilding Lives and Communities in Hawaii

In early August 2023, devastating fires swept across Maui and the island of Hawaii, forcing thousands to flee their homes. In the wake of this heartbreaking disaster, Red Cross volunteers and employees came together with the local community to work tirelessly to deliver critical aid as residents coped with unthinkable losses and an uncertain future.

More than 6,000 residents could not return home and were cared for by Red Cross workers in dozens of local hotels as part of a non-congregate shelter program. In addition to meals and other essentials, the Red Cross offered a daily point of contact to assist wildfire survivors with recovery planning, help them connect with available resources from partners and much more as they began to rebuild shattered lives and communities.

Recognizing the importance of engaging Hawaii residents in their community's relief and recovery efforts, the Red Cross hired 135 local workers — including residents affected by the fires — resulting in an investment in the local economy with a commitment of more than \$8 million in salaries and benefits to these individuals.

Above: Hawaii resident Stephany Sepulveda embraces Red Cross volunteer Wanda Hernandez at the Lahaina Civic Center on Maui. The Red Cross provided financial assistance to Stephany and her husband Fernando to support their recovery following the wildfires. **Right:** "When you connect and collaborate, we can do so much together," shared Abria Flowers, a volunteer with the Help a Brother Out Foundation.



Transforming Communities, One Partner at a Time

As extreme weather continues to worsen year after year, the Red Cross is strengthening local partner networks in communities with chronic disaster risks and socioeconomic challenges through its Community Adaptation Program.

To boost disaster preparedness and resilience, the Red Cross is partnering with hyper-local organizations and working collaboratively to enhance their ability to deliver health, hunger or housing-related services, both before and after disasters. A key part of this work is funding unique projects such as mobile health clinics, food pantries, resilience hubs and providing equipment like generators, solar microgrids and vehicles.

One of these partners in Montgomery, Alabama, is the Help a Brother Out Foundation, which runs a community garden providing fresh produce for residents who could not otherwise afford it or do not have reliable transportation to get to the closest grocery store some 30 minutes away. Through the partnership, the Red Cross funded a greenhouse, storage shed, a four-wheeler and other equipment to expand the community garden and support more local families.

At the end of FY24, the Community Adaptation Program was active in 18 counties across 13 states, with more than 200 hyperlocal partners and over \$10 million in funds committed for hundreds of different projects. The Red Cross estimates that this support has helped hyperlocal partners serve some 100,000 households, impacting about 300,000 people.

Extending Aid in Times of Crisis

Leading on a Global Stage

December 11, 2023, marked a historic day when humanitarian and businesswoman Kate Forbes was elected president of the International Federation of Red Cross and Red Crescent Societies (IFRC). Kate, who has dedicated over 40 years as an American Red Cross volunteer, now supports local Red Cross and Red Crescent societies in 191 countries.

Kate is only the second woman to hold this prestigious position in its 105-year history. This milestone strengthens our steadfast dedication to our international mission delivery around the world.

Right: IFRC president Kate Forbes visits the Egypt Red Crescent as part of her visit to countries in the Middle East and North Africa region. "We know the challenges of our modern world demand addressing multiple issues at once," said Kate.

"Now is the time to lean into our Fundamental Principles to deliver on our mission and make communities stronger."

Kate Forbes





July 2023-June 2024

over 2M

households were visited to encourage measles and rubella vaccinations through the Measles & Rubella Partnership.

MORE THAN

families separated by international crisis, disasters or migration were reconnected through the Restoring Family Links program.

NEARLY 25

countries were supported during disasters, including Tropical Cyclone Lola in Vanuatu, El Nino floods in Kenya, Hurricane Otis in Mexico, monsoon floods in Pakistan, and a drought in Zambia.

^{MORE THAN} 295,000

individuals were reached through disaster preparedness activities around the globe.



Addressing the Complexities of the Modern World

The American Red Cross helps communities around the globe prepare for, respond to and recover from disasters and complex crises.

In the two years since the escalation of hostilities in Ukraine, the Red Cross Red Crescent network rolled out one of the largest cash assistance programs in its history, providing crucial funds to Ukrainians for shelter, food and emergency supplies — as well as for items that provide comfort, safety or a sense of life before the conflict, like a stuffed animal for a child forced from their home.

This has made a difference for families like Oksana and her two children after they fled Ukraine. "The war made everything worse, but the bicycle has made such a difference in his everyday life; he can be a child."

Meanwhile, after Tropical Storm Daniel struck northeastern Libya in September 2023, causing catastrophic flooding that swept neighborhoods into the sea and claimed thousands of lives, the Red Cross and Red Crescent movement came together to deliver comfort and care. The American Red Cross supported the response by contributing financial resources to restore water, sanitation and hygiene efforts and provided information management assistance to the Libya Red Crescent Society, which led efforts, including mobilizing search and rescue teams, activating Restoring Family Links services, distributing essential supplies, and providing shelter.

Middle East Humanitarian Crisis: Supporting Network Partners to Provide Critical Aid

The attacks on October 7, 2023 and the subsequent conflict in Israel and Gaza have brought unimaginable heartbreak and devastation. Red Cross and Red Crescent teams from around the world are united in supporting people affected by this ongoing crisis. Magen David Adom in Israel and the Palestine Red Crescent Society have been on the ground providing emergency assistance since the conflict escalated.



The American Red Cross mourns the thousands of lives lost and urges all organizations and combatants with the capacity, influence and remit to take immediate action to protect and deliver relief for the innocent civilians, aid workers and emergency responders amid unimaginable suffering. The American Red Cross continues to support the work of the Red Cross and Red Crescent network in the reunification of loves ones, critical delivery of humanitarian aid and restoration of essential medical services. In addition, the American Red Cross has pledged \$18.5 million in support of the global Red Cross response to help remove any financial obstacles that may impact the ability to provide humanitarian relief.

Adapting Our Mission to Meet Growing Needs

Around the globe, the American Red Cross is working together with local Red Cross and Red Crescent societies to foster a culture of preparedness that reduces vulnerability to disasters, instills sustainable models of self-reliance, and carries the promise of reducing both disaster costs and human suffering.

Guatemala Red Cross teams are working to improve the preparedness capacity of communities located in high-risk disaster areas with innovative approaches. Together with the school district and community leaders in the department of Quiche, they have created response and evacuation plans, gained a better understanding of external resources available during and after disasters, and identified tools to improve their response efficiency, such as early warning systems and communication plans.

By supporting national society partners through technical expertise and funding for projects they identify as crucial to serving those at greatest risk for disaster impacts, the American Red Cross is helping to build safer, healthier and more resilient communities worldwide.

Left: The Egyptian Red Crescent delivers vital medical supplies, relief equipment and essential logistical and technical assistance for both health and relief sectors in Gaza through the Rafah border crossing. Above: School-age students from the Chumixquin community in the department of Quiche, Guatemala, gather at a meeting point during an earthquake evacuation drill. Guatemala Red Cross teams are working with the local school community to create response and evacuation plans and gain a better understanding of what to do during and after disasters.

Supporting Communities through Blood Donation

Removing Barriers in Our Blood Mission

On August 7, 2023, the American Red Cross became one of the first large blood banks in the nation to implement updated FDA guidelines that eliminated donor eligibility questions based on sexual orientation while maintaining the safety of the blood supply.

In the first year since this change, the Red Cross has seen an overwhelmingly positive response. More than 13% of individuals who were informed about the change after previously receiving the threemonth deferral under the prior policy have since returned to donate. In addition, new community partnerships brought in nearly 500 new blood donations for patients.

"Being able to contribute after all these years is not just a personal achievement, but a collective step forward..." said newly eligible blood donor Chris Van Bibber of Salt Lake City, Utah. "This cause is close to my heart, as my mother received a blood transfusion during childbirth. I'm proud to honor her by giving back to the community."

Right: "Being able to contribute after all these years is not just a personal achievement, but a collective step forward.." said newly eligible blood donor Chris Van Bibber of Salt Lake City, Utah.

12





"Being able to contribute after all these years is not just a personal achievement, but a collective step forward..."

Chris Van Bibber

BIOMEDICAL SERVICES HIGHLIGHTS

July 2023-June 2024

MORE THAN 4.5M blood donations and 1.1 million platelet donations were collected.

MORE THAN 2.2M volunteer donors rolled up their sleeves.

MORE THAN 6.3M blood products to help

patients were provided.

ABOUT 2,500 hospitals and transfusion centers across the country received blood products.

"Blood transfusions help Dreylan feel like new again."

Vesha, Dreylan's mother





Growing the Red Cross Blood Donor Base

Over the last two decades, the number of people donating blood through the Red Cross has fallen by about 40%. The COVID-19 pandemic accelerated this decline during the past few years as more people embraced remote work, making it challenging to meet people where they are with convenient blood drives. What's more, some eligibility changes were implemented to safeguard donors, such as raising the minimum hemoglobin thresholds, resulting in an increase in donor deferrals especially among young donors.

As a result, in January 2024, the Red Cross declared an emergency blood shortage to encourage people to donate blood to meet the need for blood products. To help entice individuals to give, the Red Cross partnered with the NFL to offer one lucky donor a trip for two to the Super Bowl. The Red Cross also engaged national and local media to spread the word, garnering more than 25,000 media mentions, which helped the Red Cross have four days with the most blood donation appointments created in FY24. Together, these vital efforts coupled with the generosity of blood donors helped rebuild the nation's blood supply and end the shortage.

Supporting Sickle Cell Warriors

The Red Cross continues to advance the impact of its Sickle Cell Initiative — growing the number of first-time blood donors who are Black to more than 7% and increasing active blood donors who are Black to more than 4%.

Sickle cell disease disproportionately impacts the Black community, and a single patient with sickle cell disease can require thousands of blood transfusions throughout their life.

Helping to enhance sickle cell care, the Red Cross increased the number of CEK-negative blood donors who are Black by 50%, distributing more closely compatible blood units to hospitals to support the transfusion needs of patients with sickle cell disease.

In addition, the Red Cross expanded sickle cell trait screening to include blood donors who self-identify as African American, Black or multiracial, providing more than 224,000 sickle cell trait screenings since launching the initiative in 2021.

For patients like Dreylan Holmes, the pain of sickle cell crises can be extremely unbearable. Sometimes he is unable to attend school or participate in activities most teens enjoy, like playing sports.

Left: Dreylan Holmes, a patient with sickle cell disease and his mom, Vesha. "Blood transfusions help Dreylan feel like new again," said Vesha. "He has more energy and is able to resume regular activities."

Empowering People to Act in the Moments that Matter

Preventing Fatal Outcomes on the Field

As an original member of The Smart Heart Sports Coalition, the American Red Cross continues to help prevent fatal outcomes from sudden cardiac arrest among high school students and to ensure coaches, players and others have the proper training and equipment to respond to medical emergencies. Several training events occurred — including one in March 2024 held by the Red Cross and the NFL's Jacksonville Jaguars, where more than 150 members of the local Boys and Girls Club staff were trained in CPR, how to use an AED, and other lifesaving and first aid skills.

An employee with the Boys and Girls Club, Christina Percell, shared the importance of the training. "There's a ripple effect on how it helps people in our community," she said. "It helps parents trust us with their children ... that we're there to support them in a way that, if an emergency happens, we're prepared."

Right: Through a partnership between the Red Cross and the NFL's Jacksonville Jaguars, more than 150 members of the local Boys and Girls Club staff were trained in CPR, how to use an AED, and other lifesaving and first aid skills.

TRAINING SERVICES

"It helps parents trust us with their children."

L L

Christina Percell

C STR

17

TRAINING SERVICES HIGHLIGHTS July 2023–June 2024

 $\frac{\text{MORE THAN}}{500}$

individuals received National Lifesaving Awards for helping to save over 230 lives.

MORE THAN 6.1M

people enrolled in Training Services courses with more than **292,000** coming through our collaboration with the Military Training Network.

NEARLY 825,000

health care professionals and first responders trained in Red Cross Resuscitation Suite[™] programs.

^{NEARLY} 327,000

lifeguards were certified through Red Cross training and more than 1.6 million sets of swim lessons and water safety classes were conducted.





Strengthening Communities with High Drowning Rates

The Red Cross Aquatics Centennial Campaign is helping build an "ecosystem of water safety" in locations where the drowning rate is high or above the national average. By collaborating with aquatics training providers, the Red Cross and its partners help make swim lessons and water safety training available, and affordable to people in communities who may not otherwise receive this lifesaving training.

Since its launch in 2014, the campaign has provided resources to help deliver more than 141,000 sets of swim lessons and certify more than 6,100 junior lifeguards, lifeguards and Water Safety Instructors[®]. The campaign has also helped educate over 22,000 parents and caregivers with critical water safety information and CPR lessons.

Further, according to the Centers for Disease Control and Prevention's data, when looking at Centennial programs as a whole, counties with Red Cross Centennial programs saw an overall 10% decrease in drowning rates versus a 6% decrease nationally.

Advancing Water Safety Education and Training

In FY24, the Red Cross updated various training courses and programs, incorporating guidance from the latest science and industry best practices.

"Red Cross aquatics programs are viewed as the leading standard in aquatics and are embedded in many health codes across the country," said William Ramos, PhD, chair of the Scientific Advisory Council Aquatics Sub-Council.

Key updates included reimagining the free Red Cross Longfellow's WHALE Tales Water Safety for Children program to help children from all backgrounds, kindergarten through 5th grade, learn vital water safety behaviors without having to be at a swimming pool. The program now consists of nine engaging lessons, videos and activities — and with no special certification required, educators, swim instructors, parents, caregivers and others can teach this popular program.

In addition, the Red Cross updated its lifeguarding program to now include an award-winning Lifeguard Virtual Reality app that enhances surveillance skills by exposing lifeguards to familiar water settings in a realistic immersive environment. The program also includes a lifeguarding eBook with helpful course content and realistic skill videos, along with an instructor deck book designed for wet environments.

Launching New Sedation Courses for Health Care Staff

To help health care professionals train to a higher standard, the Red Cross created two new courses in FY24, Procedural Sedation for Adults and Procedural Sedation for Pediatrics. These courses expand the health care portfolio of the Red Cross and were developed in collaboration with the American Society of Anesthesiologists. This competency and evidence-based education guides clinicians in managing patients before, during and after moderate sedation administration.

Left: The Aquatics Centennial Campaign worked with Miami-Dade Parks, Recreation and Open Spaces to establish a pilot program where swim lessons are being provided to 4- and 5-year-olds enrolled in kindergarten and HeadStart programs in Miami-Dade County Public Schools and in Thrive By 5 Centers.

Connecting with Military Service Members, Families and Veterans

Keeping Military Families Connected Around the Clock

When Sierra Villegas learned how the American Red Cross Hero Care Center provides 24/7 global support to connect military families during life's urgent and crucial moments, she thought of her stepbrother and cousins serving in the military — and applied for a Hero Care Center specialist position.

Now, she provides emergency communications and critical services to military members, veterans and their families all over the world. From when they first enlist, the Red Cross provides a continuum of care for service members throughout their careers.

Among the support that Sierra has provided, she recalled how she delivered a message from a dying mother — via her nurse — to her daughter serving in the military.

"There wasn't enough time to get her daughter home to say goodbye, but it brought me to tears, hearing the nurse explain what the woman said about her family before she passed," Sierra said. "Those last words would mean something to that military member — especially from the nurse."

Right: Sierra Villegas is a representative of the Red Cross Hero Care Center at Fort Sill. The Lawton, Oklahoma, call center is part of the Hero Care Network, which provides emergency communications and critical services to military members, veterans and their families all over the world seven days a week, 24 hours a day, 365 days a year.



"There wasn't enough time to get her daughter home to say goodbye, but it brought me to tears, hearing the nurse explain what the woman said about her family before she passed."

Sierra Villegas

SERVICE TO THE ARMED FORCES HIGHLIGHTS

July 2023-June 2024

more than **62,000**

service members and their families received emergency communication services through more than 620,000 Hero Care Network calls.

more than **156,000**

service members, veterans, their families and caregivers were served through critical community service cases.

MORE THAN **446,000**

patients and family members in military or veteran hospitals and clinics were assisted with morale and therapeutic programs and materials.

more than **17,000**

service members, veterans, their families and caregivers were helped through resiliency workshops.

OVER



hours were logged by nearly 18,000 dedicated Service to the Armed Forces volunteers in support of the Red Cross mission.



Serving the Military Community Around the World

Debra Cox was one of 60 Red Cross mobile staff members deployed in FY24 to support U.S. service members. The Red Cross serves on more than 389 military installations and deployment sites worldwide, and mobile staff members routinely deploy to remote and austere locations.

"For us, walking alongside our service members means being there for any eventuality to support one service member at a time," said Debra, reflecting on her six-month deployment to Camp Buehring, Kuwait. "Sometimes, this means giving a smile and a nod. Sometimes, it's salsa dancing. Oftentimes, it means delivering emergency communications, sometimes in the middle of the night, that connect them to home in a deeply personal way."

From delivering emergency communications to conducting morale and wellness activities, the Red Cross provides comfort and care to service members, wherever they are.



Providing Career Opportunities for Military Families

Dental assistant seemed like an unlikely career choice for Natasha Stevens-Cintron. But after resigning from another job for her latest move with her husband in the U.S. Army, Natasha was looking for her next career opportunity. That's when she learned about the free dental assistant training program for military spouses through the Red Cross at a job fair on Fort Sill, Oklahoma.

Since that day, Natasha said her life has been busy with classroom sessions, hands-on learning and Red Cross volunteering, which are all part of the dental program.

"It's been full of structure," she said. "I have somewhere to go Monday through Friday and some Saturdays. It's nice having something to look forward to and I'm gaining skills that I know I can use for years to come."

With this training, Natasha and other dental assistant program graduates are prepared to work in dental clinics at their next military installation, or they can use it to pursue a position with a private dental practice. The dental assistant program is among the breadth of services that the Red Cross provides for military-affiliated family members, which also include medical facility programs, resiliency workshops and support through the Military and Veteran Caregiver Network.

Left: Red Cross employee Debra Cox stands with Lieutenant Colonel Isaacs and morale lead, Captain Delk, at Camp Buehring after presenting them with Red Cross Service to the Armed Forces coins. Above: Red Cross Dental Assistant Training Program student Natasha Stevens-Cintron participates in chairside training in the Allen Dental Clinic at Fort Sill, Oklahoma. The free program gives students all the classroom instruction and hands-on training they need to be dental assistants. Students work alongside enlisted dentists, helping them with procedures. When their families move, they can put skills to work at their next military installation or in a private dental practice.

Driving the Red Cross Mission Forward

Committing to Digital Accessibility

The American Red Cross is committed to ensuring equal access and usability of digital content and technology by donors, volunteers, employees and anyone who needs its services — regardless of their ability.

In FY24, more than 100 Red Cross information technology and marketing team members were trained in digital accessibility fundamentals and provided role-based training for web development and document accessibility. Red Cross developers remediated over 75,000 digital accessibility issues on more than 16,000 pages across redcross.org and RedCrossBlood.org, and have incorporated accessibility into their quarterly reviews to continue their progress.

The information technology team also participated in a digital accessibility awareness lab that enabled them to better understand and experience alternative ways of interacting with technology through hands-on tools and assistive technologies.

Intedentiked!"

Right: Michael Wojcik, Red Cross employee and Ability Network co-founder, works independently in his home office. The Ability Network is a team member resource group for Red Cross employees and volunteers with disabilities, access and function needs, and allies.





Achieving a Sustainable Difference

Throughout FY24, the Red Cross continued to make notable progress toward delivering its lifesaving mission in ways that are more sustainable by reducing carbon emissions, water consumption and waste.

One of the organization's key strategies for lowering carbon emissions is replacing gas-powered vehicles with hybrid models, which combine traditional internal combustion engines with electric power. Compared to traditional vehicles, hybrid models significantly reduce fuel consumption and emissions. In FY24, the Red Cross added 295 hybrid vehicles to its fleet — and despite driving half a million more miles in FY24 than in FY23, fleet emissions dropped slightly. The Red Cross will continue to look for opportunities to reduce the emissions of each mile driven, ensuring mission delivery with less environmental impact.

Additionally, the Red Cross began equipping bloodmobiles with solar-powered generators in FY24. By harnessing energy from the sun to power essential equipment needed to collect lifesaving blood donations,



the Red Cross is decreasing reliance on fossil fuels and lowering emissions. The use of solar energy also reduces the noise and fumes of traditional dieselpowered equipment, providing a better experience for employees and blood donors during the donation process. Left: Red Cross staff with one of the organization's new hybrid vehicles in Yazoo, Mississippi.

Bridging Language Barriers

In FY24, the Red Cross launched its innovative Translator Hub. This cutting-edge platform bridges language gaps and ensures effective communication with non-English speaking audiences. By utilizing this custom machine translation system complemented by rigorous human reviews, the hub offers accurate and culturally sensitive translations for all text and materials.

The Translator Hub empowers the Red Cross to extend its reach and enhance its support to all communities. By providing reliable in-house translation services, the organization can effectively communicate critical information, offer assistance and engage with non-English speakers more meaningfully — extending support to more communities.

Innovating to Deliver the Red Cross Mission

In FY24, the Red Cross continued its commitment to innovation by developing mission-enhancing applications using AI, digital automation and emerging technologies. The Red Cross was recognized as the Innovation Team of the Year by Fast Company and launched its first innovation test kitchen, which facilitates rapid prototyping and user validation of technology solutions for the Biomedical Services supply chain.

The Red Cross began exploring GenerativeAI to support its workforce and mission. In Biomedical Services, the Red Cross piloted the Red Cross Delivers mobile application to improve lifesaving blood delivery to hospitals. In Training Services, the Red Cross officially launched Lifeguard Virtual Reality, an app that revolutionizes the way lifeguards can practice surveillance skills in a realistic and interactive setting. In Disaster Services, the Shelter Client Information App was scaled for nationwide use and proved valuable in the reunification of families in disasters such as the Maui wildfires.

Thanking Our Generous Supporters

Transformational Donors

Annual gifts from our most generous donors allow the American Red Cross to alleviate human suffering through our mission.

The Church of Jesus Christ of Latter-day Saints Costco Wholesale Lilly Endowment Inc. Margaret A. Cargill Philanthropies

National Corporate and Foundation Donors

Annual gifts from national corporations, foundations and organizations enable the American Red Cross to make a positive difference every day for those who rely on our services. Their generosity ensures the Red Cross is always there in times of need.

Mission Leader – \$3,000,000+ Annual Giving*

Amazon	Costco Wholesale	The Church of Jesus Christ	Truist Foundation
American Airlines	State Farm [®]	of Latter-day Saints	

Annual Disaster Giving Program Members – \$1,000,000+ Annual Giving**

Amazon	CMA CGM Foundation	Lilly Endowment Inc.	The Starbucks Foundation
American Airlines	Costco Wholesale	Lowe's Companies, Inc.	State Farm [®]
Anheuser-Busch	Delta Air Lines	McDonald's Corporation	Takeda
Foundation	Elevance Health	Merck	Truist Foundation
Bank of America	Foundation	Microsoft	VSP Vision
Caterpillar Foundation	Enterprise Mobility	Nationwide Foundation	Walmart and the Walmart
The Church of Jesus Christ	Foundation	The Pfizer Foundation	Foundation
of Latter-day Saints	FedEx		Wells Fargo

Annual Disaster Giving Program Members – \$500,000+ Annual Giving**

ALDI	Energy Transfer/Sunoco	The Kroger Co. Foundation	Stryker
Altria Group	Foundation	Liberty Mutual Insurance	Target
American Express	Ford Philanthropies	Mastercard	The TJX Companies, Inc.
Aon	Fox Corporation	Mondelēz International	Toyota
Bread Financial	General Motors	Foundation	United Airlines
Capital One	Google.org	New Balance Foundation	UPS
Chick-fil-A	HCA Healthcare	Paul Davis Restoration	USAA
Citi Foundation	The Home Depot	PayPal	U.S. Bank Foundation
The Clorox Company	Foundation	PepsiCo Foundation	Visa Foundation
Danaher Foundation	The J.M. Smucker	PetSmart Charities	The Walt Disney Company
Darden Foundation	Company	Salesforce	The Wawa Foundation
Delta Dental	Johnson Controls Foundation	Southeastern Grocers	Wesco
DHL Supply Chain	Kaiser Permanente	Gives Foundation &	
Edison International		Southeastern Grocers,	
	The Kraft Heinz Company Foundation	Harveys Supermarket and Winn-Dixie	
	Foundation		

Disaster Responder Program Members – \$250,000+ Annual Giving**

7-Eleven Cares Foundation Adobe The AES Corporation American Tire Distributors American Water Charitable Foundation Ameriprise Financial Assurant AvalonBay Communities, Inc. Avangrid Foundation Barclays Bath & Body Works **Big 5 Sporting Goods Build-A-Bear Foundation** CarMax CDW Charles Schwab Foundation **Cisco Foundation CNA** Insurance The Coca-Cola Foundation

The Deluxe Foundation The DICK'S Sporting Goods Foundation Discover Dollar General Dollar Tree and Family Dollar Duke Energy Equitable FirstEnergy Corporation Harbor Freight Tools Foundation, LLC Hewlett Packard Enterprise Foundation **HP** Foundation International Paper Invitation Homes Keurig Dr Pepper Kimberly-Clark Corporation L'Oréal The Labcorp Charitable Foundation

Lenovo Foundation LKQ Lockheed Martin Corporation Macy's, Inc. Major League Baseball Marathon Petroleum Corporation Martin Marietta Masco Mattress Firm McKesson Foundation MetLife Foundation The Middleby Corporation Neiman Marcus Group NextEra Energy, Inc. Norfolk Southern Northrop Grumman Foundation Northwestern Mutual Novartis **Old Dominion Freight Line**

Pacific Life Foundation Prudential **Raymond James RBC** Foundation USA Reckitt Reliance, Inc. Reynolds American Inc. RTX Ryder System, Inc. Santander Security Finance's Lending Hand Foundation ServiceNow Southwest Airlines Stanley Black & Decker Tata Consultancy Services **U-Haul International** Ulta Beauty Charitable Foundation **US** Foods Yum! Brands Zurich

Blood Services Giving Program Members – \$1,000,000+ Annual Giving**

Delta Air Lines

The Church of Jesus Christ of Latter-day Saints

Blood Services Giving Program Members – \$500,000+ Annual Giving**

Amazon

Six Flags Entertainment Corporation Herbalife The Ahmanson Foundation

The Anschutz Foundation

Blood Services Giving Program Members – \$250,000+ Annual Giving**

Deep River Snacks Nationwide Foundation Orkin Sport Clips Haircuts Suburban Propane The Vertex Foundation Walgreens West Pharmaceutical Services Inc

Service to the Armed Forces Giving Program Members-\$250,000+ Annual Giving**

Bank of America Lockheed Martin Corporation Reliance, Inc. Wilf Family Foundations

Home Fire Campaign Supporters - \$250,000+ Annual Giving**

Denise Littlefield Sobel
Dotson Charitable Fund
Motorola Solutions
Foundation

National Grid The PG&E Corporation Foundation State Farm® Suburban Propane United Way of Central Alabama

United Way of Greater Milwaukee & Waukesha County

Additional Corporate and Foundation Supporters - \$250,000+ Annual Giving**

Blue Cross Blue Shield of	An Anonymous Donor	Intercontinental Exchange	Scaife Family Foundation
South Carolina	at Fairfield County's	Kia America	Sempra Foundation
Crystal Trust	Community Foundation	Otto Bremer Trust	and the Sempra family
EG America	F.M. Kirby Foundation	The PG&E Corporation	of companies
The Eugene McDermott	Global Atlantic Financial	Foundation	Townsend Foundation
Foundation	Group		United Way Miami

* Giving levels reflect annual commitments of \$3 million or more, including financial and in-kind donations, as well as volunteerism and other forms of support.

**Giving levels reflect annual, non-episodic financial and in-kind budget-relieving donations to the organization as of June 30, 2024.

Individual and Family Foundation Donors

Each member of the Chairman's Council and President's Council has made an outstanding investment in the American Red Cross. Contributions from these individuals and families help the Red Cross provide lifesaving services — down the street, across the country and around the world.

Chairman's Council Gold Members: \$10,000,000+ Cumulative Giving

The Peierls Foundation

Chairman's Council Silver Members: \$5,000,000+ Cumulative Giving

The Anschutz Foundation	Brenda L. Johnson	The Malott Family	The Parachini Family
Mary E. Bazar-Robin	Jordan Family Foundation	Foundation	Denise Littlefield Sobel
Foundation		The Mazzone Family	

Chairman's Council Members: \$1,000,000+ Cumulative Giving

Trace Adkins	David Backstrom	August A. Busch III	Jenny Craig
The Ahmanson Foundation	Trish and Dan Bell	Charitable Trust	Dalio Foundation
Dr. James J. Albrecht The Andreas Foundation	Jay and Lori Bergman Carol Lavin Bernick Family	Morris and Gwendolyn Cafritz	The Dart Foundation Michael and Susan Dell
Anonymous (Little Falls, NJ)	Foundation	Nicolas Cage Margaret A. Cargill	John R. Denzler and Sons
Anonymous (Princeton, NJ) Anonymous (Santa Monica,	The Arthur M. Blank Family Foundation	Philanthropies	The Paul Desmond Estate Devine-Majors Foundation
CA) Anonymous (Scarsdale,	Blum Family Foundation Mr. and Mrs. Allen McKee	The Carson Family Charitable Trust J. Harwood and Louise B.	Swanee and Paul J. DiMare Greg Dixon
NY) Anonymous (St. Joseph, MO)	Bond, III Barbara and Jack Bovender	Cochrane Colcom Foundation	Dotson Charitable Fund Dave and Cheryl Duffield
The Arcadia Foundation Lucille and Don R. Armacost Family	Charlotte Branagan The Bullock Family	James M. Cox Foundation Jill and John Coyle Kelly and Joe Craft	Foundation George S. & Dolores Doré Eccles Foundation

Francesca and John Edwardson Kathleen A. Ernst Charitable Foundation The R. Scott Falk Family Pamela A. Farr The Kirt Fiegel Family Kathy and Gary Flynn The Lee & Juliet Folger Fund Emily Frances and John Raymond Sam J. Frankino Foundation Friese Foundation The Charles A. Frueauff Foundation Lady Gaga & the Germanottas Mr. and Mrs. Robert W. Galvin The Granger Foundation Dorrance Hill Hamilton Olivia Hansen Mr. and Mrs. Leon "Pete" Harman The Harriman Family Randy and Joey Proffitt Harris Robert and Shirley Harris Family Foundation Jody and Sarah Hawn Thomas D. Hays, III and **Bonita Hays** Lucia W. Helder Family The Helmerich Trust Colleen G. Hempleman

Robert and Kathleen Henderson Mimi and Marshall Heuser The Albert M. Higley Family Lyda Hill Conrad N. Hilton Foundation Mason and Mary Holland Family Bill and Jill Howard Jon and Karen Huntsman Dennis and Judy Jones **Family Foundation** Michael Jordan and Family The Jordan Family JTMF Foundation Lona and Harry Jupiter Ann Kaplan and **Robert Fippinger KBK** Foundation Ginger and Jim Kelly Michele and Howard Kessler Sandra Klein Former Prime Minister of Japan Junichiro Koizumi Karen and Gerald Kolschowsky Robert K. Kraft and Family Maja Kristin The Kroenke Family Ronald S. Lauder and Family and Leonard A. Lauder and Family Lilly Endowment Jeannik Méquet Littlefield

Martha and Wilton Looney Peyton and Ashley Manning Richard E. and Nancy Peerv Marriott Christopher James and Paula McCall Marsh Rex and Alice A. Martin Alvin and Wanda McCall Susan and Craig McCaw Judy Boler McCormack Bowen H. "Buzz" and Barbara McCoy Bonnie McElveen-Hunter Gail and Don McGovern Janice and Robert C. McNair The Meadows Foundation Robert W. Merrick Sarah and Conrad Meyer Ken and Linda Morris Muller Chan Family Foundation William J. Murgas Susan Blankenbaker Noyes Loren E. Parks The Robin and Richard Patton Family T. Boone Pickens Teresa and Byron Pollitt The Rapaport Family Bruce and Diana Rauner The Remillard Family Foundation Julia Roberts

Rosy and Dennis Roccaforte Saddle Foundation Lily Safra Dorothy and Joe Scarlett Lynn and Rick Scarola Rowena Yarak Schaber Schrader Family H. Marshall and Rae Paige Schwarz Thomas D. Scott The Semnani Family Foundation Deborah G. Seymour Jean D. Shehan Ellen G. Shelton and Family The Spurlino Foundation Fred and Alice Stanback The Steinbrenner Family Perry and Ruby Stevens Janet and John Swanson J.T. Tai Foundation and Ping Y. Tai Foundation **Thompson Family** Foundation Dr. John and Mrs. Justina **Tzeng Family** Jill and Joe Valenti Velma Wallace Leonard Wilf Jennifer and Randy Wolcott Anita Zucker and Family The Zverina Family

President's Council Members: \$100,000+ Annual Giving

- Darla and Craig Albert Margaret Barbour Anne and Robert Bass Mary E. Bazar-Robin Foundation Trish and Dan Bell Erika M. Bial Thomas C. Bishop
- Charmie Blanc Bomhoff Foundation The Bontje Foundation Harry Brown August A. Busch III Charitable Trust Carson Family Charitable Trust Brian Casey
- Gwendolynne Chang Cornelius Family Foundation Jill and John Coyle Crabby Beach Foundation Crimson Lion/Lavine Family Foundation The Davidson Family Foundation
- Devine-Majors Foundation Greg Dixon Dotson Charitable Fund Dreiseszun Family Foundation Jennifer and Kenneth Duda George S. and Dolores Doré Eccles Foundation

Edwardson Family Foundation The Kirt Fiegel Family Kathy and Gary Flynn The Freeman Foundation Charles A. Frueauff Foundation David Furth Gary O. Galiher Foundation Jane and Robert Gallagher, Jr. Nancy Ganio William Griffith Ronald and Cynthia Gula Charitable Fund Randy and Joey Harris The Robert & Shirley Harris **Family Foundation** Nancy and John Hartung Hauck Charitable Foundation The Helmerich Trust Robert and Kathleen Henderson Hobson/Lucas Family Foundation Jon Hoffmann Virginia and James Holen Judith Spruill Hudnell

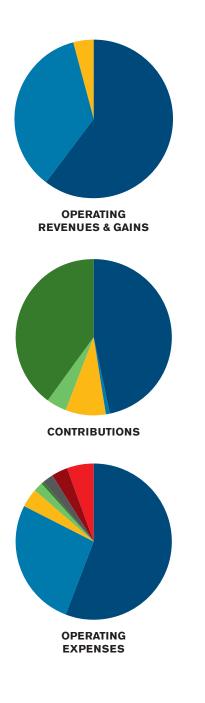
Impetus Foundation J.B. and Carrie Jarboe William R. Johnson, Jr. Dennis and Judy Jones **Family Foundation** Jordan Family Foundation JTMF Foundation Ginger Kelly Khachaturian Foundation David N. Khoury Ronald and Annie Kim Malott Family Foundation Lisa Klarin Sandy Klein Leonard and Norma Klorfine Lisa D. Knoll Gerald A. & Karen A. Kolschowsky Foundation, Inc. Stephen Kramer Maja Kristin Chris Larsen and Lyna Lam Marvin Lane Linden Root Dickinson Foundation Amanda and Tom Lister Ken and Marlene Mack Charitable Trust

Manifold Fund **MB** Foundation Paul McCann The Merancas Foundation Walter E.D. Miller David and Rebecca Morgan Ken and Linda Morris Kate and Bryan Mowry William J. Murgas Elaine Musselman Sandy Nachman Denis and Britta Nayden Susan and Nick Noyes Craft O'Neal Stephen J. Paboojian The Peierls Foundation Inc. Allen Perrel Patricia Peterson Teresa and Byron Pollitt James and Amy Ramsey The Rauch Family Foundation Janice Ritland Murray and Jan Ritland Fund Dennis and Rosy Roccaforte

Henk & Akemi Rogers **Family Foundation** George A. and Sabrina S. Rush Adelina Salvacion Lynn and Frederic Scarola Schrader Family Fund Charles and Helen Schwab Ellen M. Scott Mark and Kim Shapiro Mary Skopp **Denise Littlefield Sobel Spurlino Family Foundation** George John Tenet Kevin Terrazas **Thompson Family** Foundation Polly Fowler Thropp **TKS** Private Foundation Vanderheiden Family Foundation John and Vicky Whitley Willow Springs Foundation Wilson Family Foundation Jennifer and Randy Wolcott Yabuki Family Foundation Miki F. Young Charitable Trust

Sources of Financial Support

American Red Cross operating funds come from four main funding sources: revenues from products and services, contributions, investment income and other revenue. Total Red Cross operating revenues and gains for Fiscal Year 2024 were \$3,845.4 million. Red Cross total operating expenses were \$3,571.5 million. Net assets were \$3,422.6 million.



Fiscal Year 2024 (JULY 1, 2023–JUNE 30, 2024)

Revenues (in millions)		
Products & Services	\$ 2,326.8	60.5%
Contributions	1,368.1	35.5%
Investment income and other	150.5	4%
Total: \$3,845.4		

Contributions (in millions)

 Corporate, foundation and individual giving 	\$ 639.7	46.7%
United Way and other federated	15.4	1%
Legacies and Bequest	113.3	8.3%
Donated Materials and Services	55.1	4.0%
 Contracts, including federal government 	544.6	40%

Total: \$1,368.1

Operating Expenses (in millions)

Biomedical Services	\$ 1,998.8	56%
Domestic Disaster Services	949.5	26.6%
Training Services	138.9	3.9%
Service to Armed Forces	76.2	2.1%
Community Services	14.6	0.4%
International Relief and Development Services	82.2	2.3%
Management and general	119.7	3.3%
Fundraising	191.6	5.4%
Total \$3,571.5		

The complete audited, consolidated financial statements of the Red Cross are posted each year at redcross.org/pubs.

American Red Cross Leadership

Board of Governors (as of October 31, 2024)

HONORARY CHAIRMAN

Joseph R. Biden, Jr. President of the United States **CHAIRMAN** Gail J. McGovern The American National Red Cross

Board of Governors Members

Mary G. Berner President and CEO *Cumulus Media, Inc.*

David A. Brandon Chairman Domino's Pizza, Inc.

Herman E. Bulls Vice Chairman Americas and International Director *Global Markets, JLL, Inc.*

> Christina Chiu President Empire State Realty Trust

David H. Clark Founder and CEO Auger Inc.

Steven H. Collis Chairman, President and CEO *Cencora, Inc.*

> Enrique A. Conterno Former CEO *FibroGen, Inc.*

Clifford S. Holtz President and CEO The American Red Cross

> Gunjan Kedia President *U.S. Bancorp*

Corporate Officers (as of October 31, 2024)

Gail J. McGovern Chairman

Clifford S. Holtz President and CEO Dawn Clarke-Doccuvi General Counsel

Carmel A. Darcy Chief Financial Officer

Executive Leadership

Melissa B. Hurst Chief Human Resources Officer

> Rosemary McGillan Chief Marketing and Communications Officer

Anne McKeough Chief Development Officer VICE CHAIRMAN Enrique A. Conterno Former CEO, FibroGen, Inc.

Dr. Lorence H. Kim Co-Founder and Managing Partner Ascenta Capital Management

Gail J. McGovern Chairman The American National Red Cross

Dr. Aradhana Sarin Executive Director and CFO AstraZeneca PLC

> Kirt A. Walker CEO Nationwide, Inc.

Lauren Sullivan Corporate Secretary

Adrienne Alberts Chief Diversity Officer

Noel Anderson Chief Sustainability & Business Operations Officer

James "Chris" Hrouda President, Biomedical Services Jack McMaster President, Training Services

Brian Rhoa Chief Investment Officer

Trevor Riggen President, Humanitarian Services

> Ronnie Strickland Chief Information Officer

About the American Red Cross

Mission Statement

The American Red Cross prevents and alleviates human suffering in the face of emergencies by mobilizing the power of volunteers and the generosity of donors.

Principles of the International Red Cross and Red Crescent Network

Humanity · Impartiality · Neutrality · Independence · Voluntary Service · Unity · Universality

Connect with the American Red Cross

To learn more and find out how you can enroll in a lifesaving skills course, donate your time, money or blood, visit redcross.org or CruzRojaAmericana.org, and search "American Red Cross" on social media across Facebook, X, Instagram and LinkedIn.

This report was produced by the national headquarters of the American Red Cross.

Rosemary McGillan Chief Marketing and Communications Officer

Chris Kuechenmeister Vice President, Communications Strategy & Integration Jodi Sheedy Senior Director, Communications Operations Strategy

Jane Helmick O'Brien Writer

Jeanette Ortiz-Osorio Director, Photography & Image Management Victoria Hurley Photo & Digital Asset Librarian

> Jeanna Searcy Senior Associate, Brand Marketing

Natalie Baber Designer

Photography Credits

All photos are property of the American Red Cross unless otherwise noted.

Cover page: Scott Dalton/American Red Cross Page 1: (Gail blood donor) American Red Cross Indiana Region, (Hawaii photo of Gail and Cliff) photo by Nigel Holderby/American Red Cross, (Photo of Gail hugging solider) Photo by Edgar Zuniga/American Red Cross, (CPR photo) Photo by Jennifer Hawkins/American Red Cross, (Gail/bonnie smiling) Dermot Tatlow/American Red Cross, (Bonnie podium) Dennis Drenner/American Red Cross, (Bonnie/Madagascar) Gene Dailey/ American Red Cross, Page 2: Mike McGregor/American Red Cross, Page 3: Roy Cox/American Red Cross, Page 4: Scott Dalton/American Red Cross, Page 6: Scott Dalton/American Red Cross, Page 7: Scott Dalton/American Red Cross, Page 8: Palestine Red Crescent Society / IFRC, Page 10: Egyptian Red Crescent, Page 11: Deirdre Dolan/American Red Cross, Page 20: Scott Dalton/American Red Cross, Page 22: Debra R. Cox/American Red Cross, Page 23: Scott Dalton/American Red Cross, Page 24: Garret Buckley, Page 26: Scott Dalton/American Red Cross, Back cover: Scott Dalton/American Red Cross

©2024 The American National Red Cross The American Red Cross name and emblem are registered trademarks of the American Red Cross.





redcross.org

